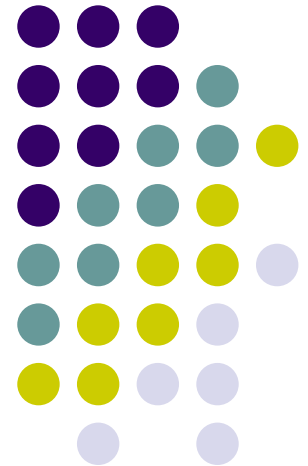# Computational Experimentation in C2
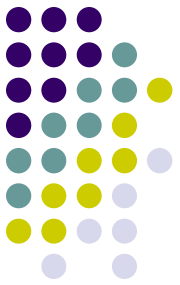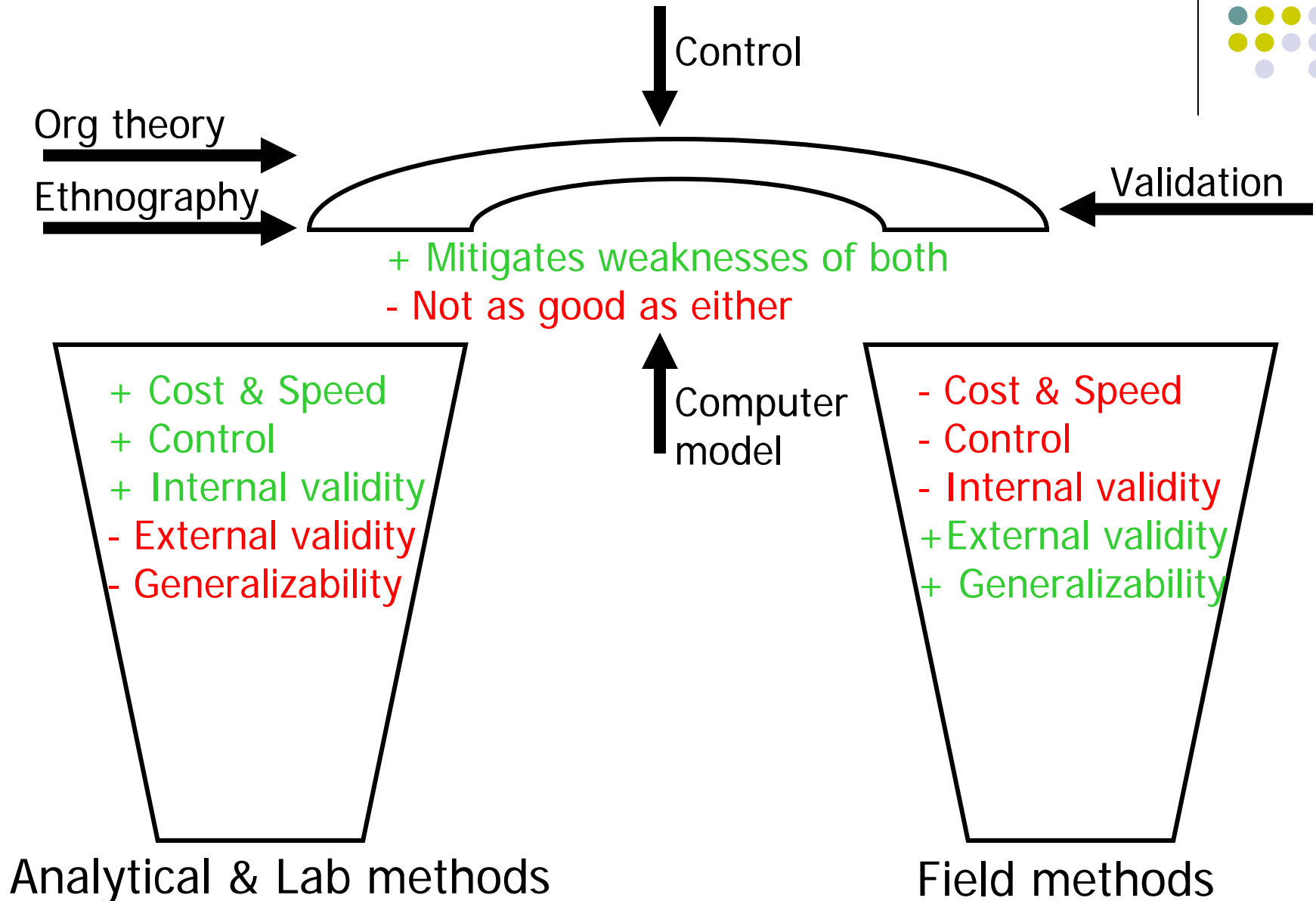
Dr. Mark E. Nissen, Naval Postgraduate School
Raymond R. Buettner, Stanford University
CCRTS 2004, San Diego

		Form Approved OMB No. 0704-0188

Report Documentation Page

1. REPORT DATE **JUN 2004**	2. REPORT TYPE	3. DATES COVERED **00-00-2004 to 00-00-2004**
4. TITLE AND SUBTITLE **Computational Experimentation in C2 (Briefing Charts)**		5a. CONTRACT NUMBER
		5b. GRANT NUMBER
		5c. PROGRAM ELEMENT NUMBER
6. AUTHOR(S)		5d. PROJECT NUMBER
		5e. TASK NUMBER
		5f. WORK UNIT NUMBER
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) **Naval Postgraduate School,555 Dyer Road,Monterey,CA,93943**		8. PERFORMING ORGANIZATION REPORT NUMBER
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)		10. SPONSOR/MONITOR'S ACRONYM(S)
		11. SPONSOR/MONITOR'S REPORT NUMBER(S)

12. DISTRIBUTION/AVAILABILITY STATEMENT
Approved for public release; distribution unlimited

13. SUPPLEMENTARY NOTES
The original document contains color images.

14. ABSTRACT

15. SUBJECT TERMS

16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT	18. NUMBER OF PAGES **11**	19a. NAME OF RESPONSIBLE PERSON
a. REPORT **unclassified**	b. ABSTRACT **unclassified**	c. THIS PAGE **unclassified**			

Computational Experimentation

Control

Org theory

Ethnography

Validation

+ Mitigates weaknesses of both
- Not as good as either

Computer model

+ Cost & Speed
+ Control
+ Internal validity
- External validity
- Generalizability

- Cost & Speed
- Control
- Internal validity
+ External validity
+ Generalizability

Analytical & Lab methods

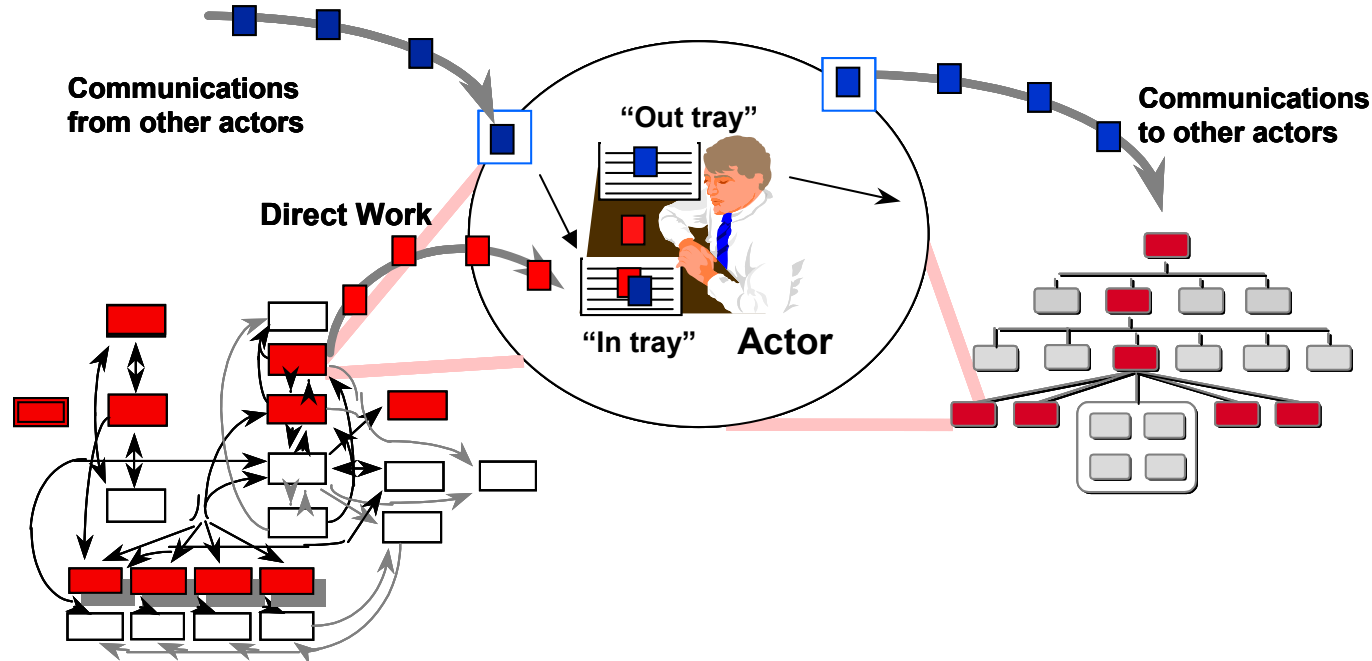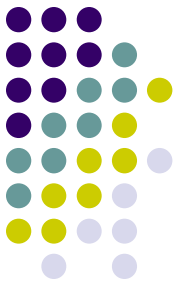Field methods

VDT Modeling

- Agent-based models
  - Semi-formal – complement NL
  - Ontological: ODs + WFs (+ IFs + KFs)
  - Computational: work volume (direct, coord, rework)
 - Model organizations of large size & complexity

Research Design

- VDT Model: high-level C2 organization
  - Generic but representative
  - Focus on modeling & experimentation
- IVs
  - Bureaucracy (central, formal, levels, meetings)
  - Coord load (interdep, comm, noise, project level)
  - Knowledge inventory (skill level, capability match)
- DVs
  - Mission duration (elapsed time to completion)
  - Mission risk (work left incomplete at end)
- Full-factorial
  - 8 simulation scenarios
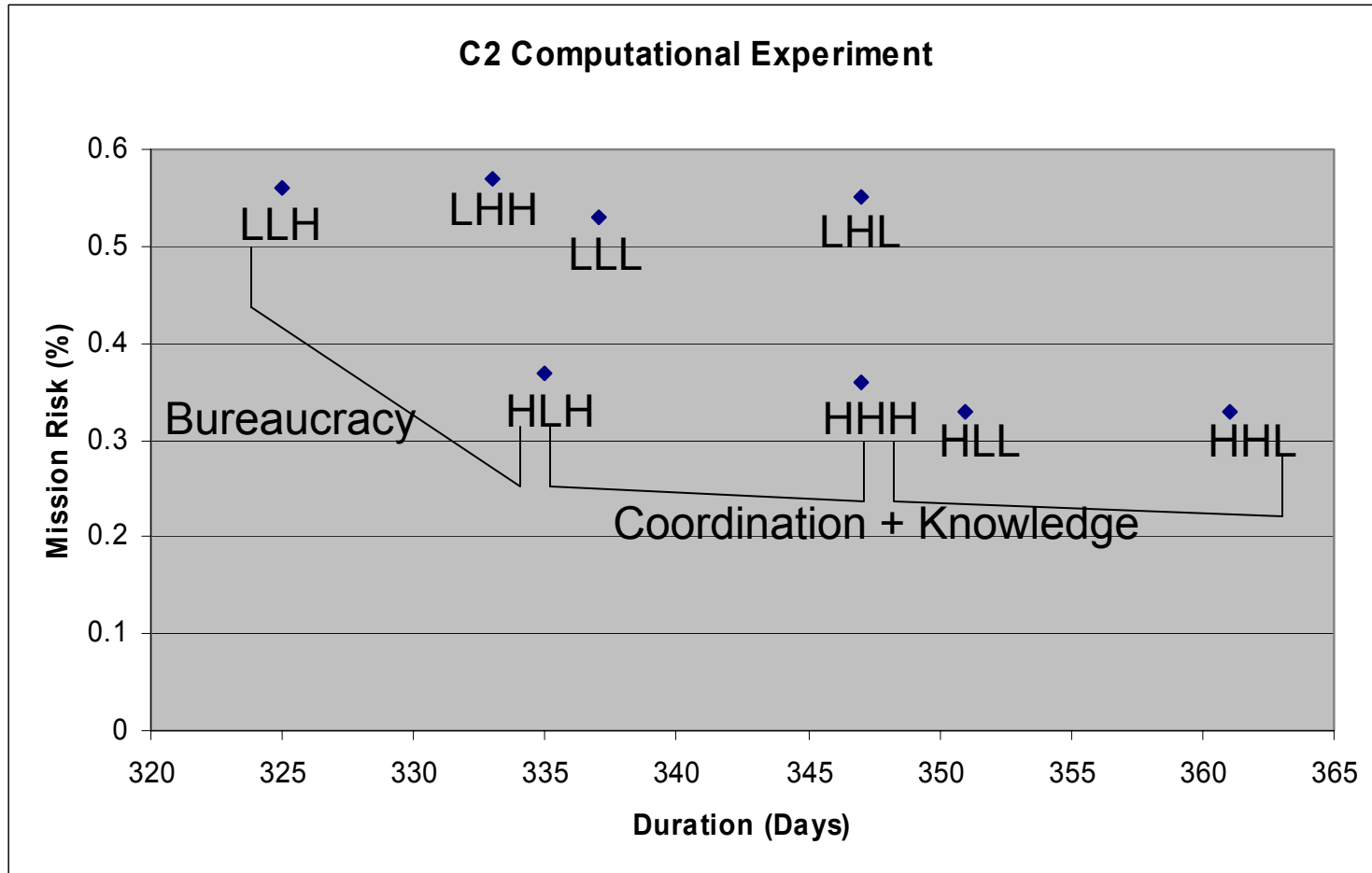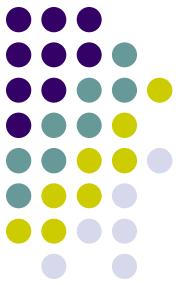 - Monte Carlo – 100 runs each

VDT C2 Model
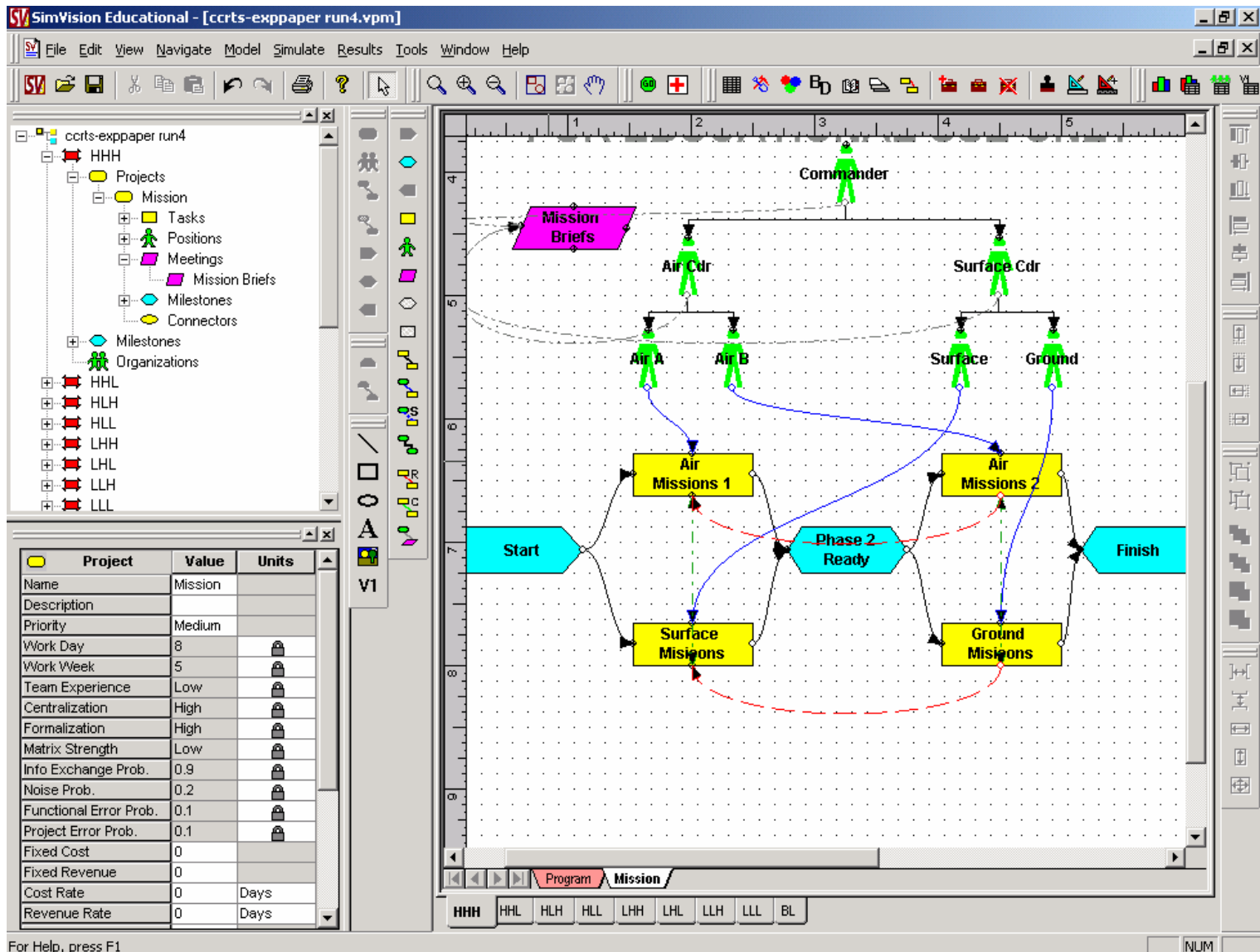
Experimental Results
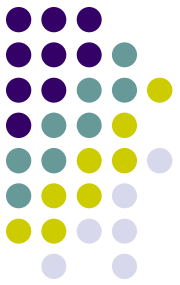
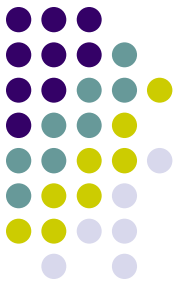| Trial	Duration	Risk
HHH	347 ***	36 *
HHL	**361** ***	33 ***
HLH	335 ***	37 ***
HLL	351 ***	**33** ***
LHH	333 ***	**57** ***
LHL	347 ***	55 ***
LLH	**325** ***	56 ***
LLL	337 ***	53 ***

*** significant at 99%; ** significant at 95%; * significant at 90%

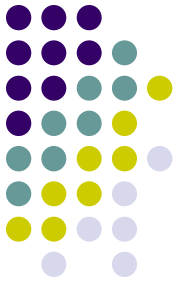# Results – Scatter Plot

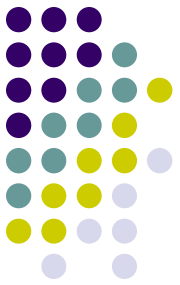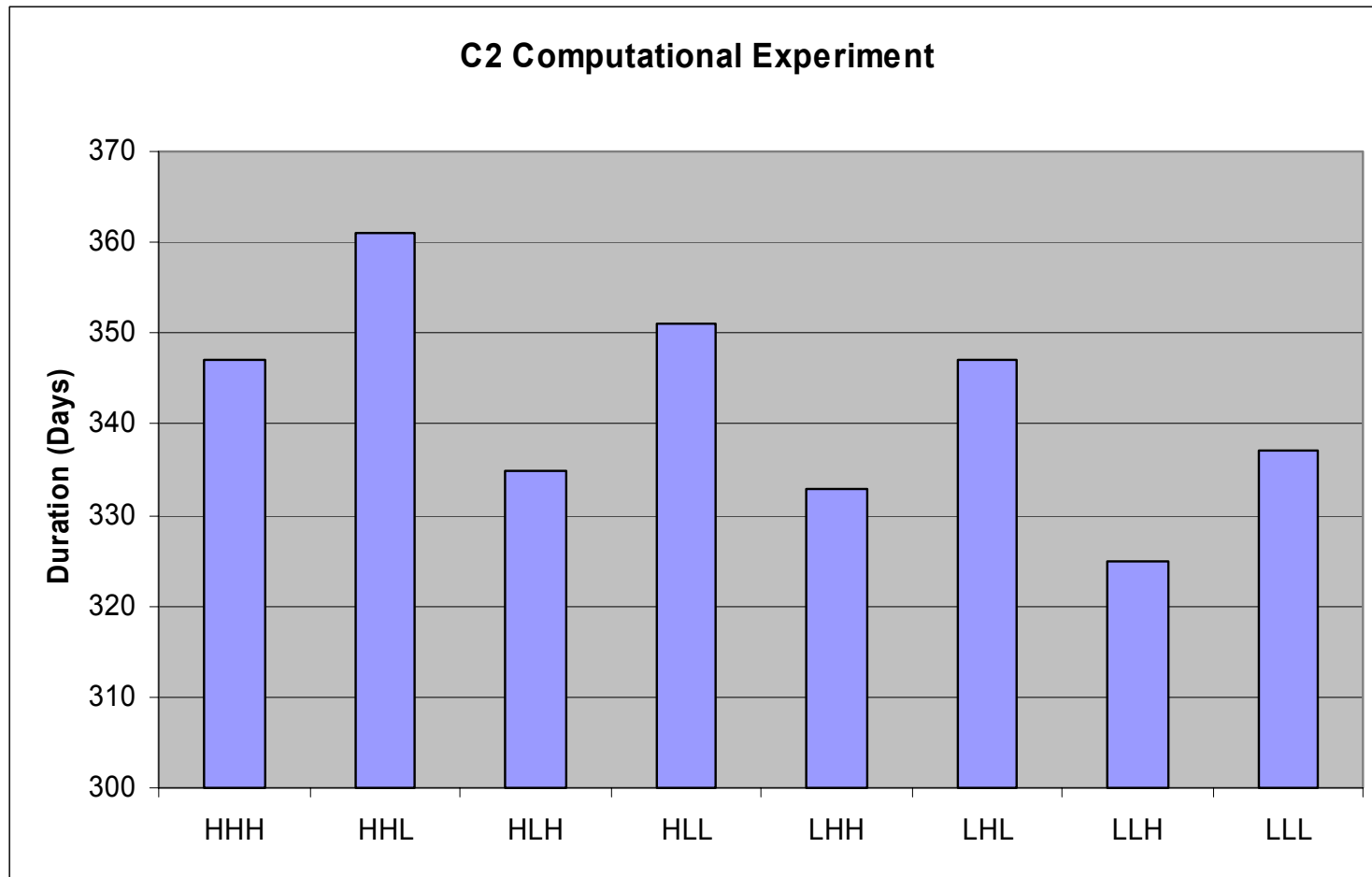C2 Computational Experiment

Implications

- Organization is contingent
- Tension between performance measures
- Assess computationally
- Complement lab & field methods
- Implications for practice & research

Questions?

- Thank you.

- MNissen@nps.edu

Results – Duration

Results – Risk